



Economic design of two-stage $\bar{X}$ charts: The Markov chain approach



作 者：Antonio F.B. Costa, Maysa S. De Magalhães
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報 告 者：郭秉裕
指 導 老 師：童超塵 教授



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Keywords: Economic design; Two-stage control; Performance variable;
Surrogate variable

Introduction

- 本篇paper 將呈現以績效變數(performance variable)和替代變數(surrogate variable)去建立兩階段(two-stage)經濟性設計管制圖之模式。

績效變數(X)：測量所感興趣之品質特性成本

替代變數(Y)：與績效變數存在相關性，但其花費成本為較少

- 製程監控從 $\bar{Y}$ 管制圖開始，直到 $\bar{Y}$ 樣本平均落於管制限界外時，則轉移至 $\bar{X}$ 管制圖。 $\bar{X}$ 管制圖由中心(central)、警告(warning)和行動(action)區域所組成。當樣本平均落於中心線附近時，則製程監控返回 $\bar{Y}$ 管制圖，否則製程仍舊在 $\bar{X}$ 管制圖監控下，直到 $\bar{X}$ 樣本平均落於管制限界外，此時可歸屬原因可著手尋找

Nomenclature

n_x	sample size for the $\bar{X}$ chart
n_y	sample size for the $\bar{Y}$ chart
h_x	sampling interval length for the $\bar{X}$ chart
h_y	sampling interval length for the $\bar{Y}$ chart
k_x	control limit factor for the $\bar{X}$ chart
k_y	control limit factor for the $\bar{Y}$ chart
w_x	warning limit factor for the $\bar{X}$ chart
σ_X	standard deviation of the performance variable
σ_Y	standard deviation of the surrogate variable
μ_X	mean of the performance variable, before the process shift
$\mu_X \pm c\sigma_X$	mean of the performance variable, after the process shift
μ_Y	mean of the surrogate variable, before the process shift
$\mu_Y \pm \beta_1 c\sigma_Y$	mean of the surrogate variable, after the process shift
β_1	coefficient proportional to the covariance between X and Y
λ^{-1}	interval length the process stays in control
a_1	the cost of finding and eliminating an assignable cause that occurs once during a cycle
a_2	the cost of investigating a false alarm
a_3	the fixed cost of sampling and testing for X variables
a_4	the variable cost of sampling and testing for X variables

a'_3	the fixed cost of sampling and testing for Y variables
a'_4	the variable cost of sampling and testing for Y variables
b_1	the expected time required to find and eliminate the assignable cause
b_2	the expected time wasted with false alarms
b_3	the time required to take and interpret an X sample
b'_3	the time required to take and interpret an Y sample
i_1	income per hour when the process is in control
i_2	income per hour when the process is out of control
$E(T)$	expected cycle time
$E(I)$	expected net income per cycle
$E(FA)$	average number of false alarms per cycle
$E(A)$	expected net income per unit time
AT	average time from the start of production until the first signal after the process shift
m_x	average number of X samples taken from the process before the process shift
m_y	average number of Y samples taken from the process before the process shift
m'_x	average number of X samples taken from the process after the process shift
m'_y	average number of Y samples taken from the process after the process shift



Description of the two-stage control chart (1/2)

$$X_i = \zeta_i + \delta_i \quad \delta_i \sim N(0, \sigma_\delta^2)$$

$$Y_i = \beta_0 + \beta_1 \zeta_i + \varepsilon_i \quad \varepsilon_i \sim N(0, \sigma_\varepsilon^2)$$

$$\zeta_i \sim N(\zeta, \sigma_\zeta^2) \quad \text{故 } \delta_i \perp \varepsilon_i \text{ 且 } \zeta_i \perp \delta_i \text{ 和 } \varepsilon_i \quad (Fuller, 1987)$$

關於 (X, Y) 二元常態向量

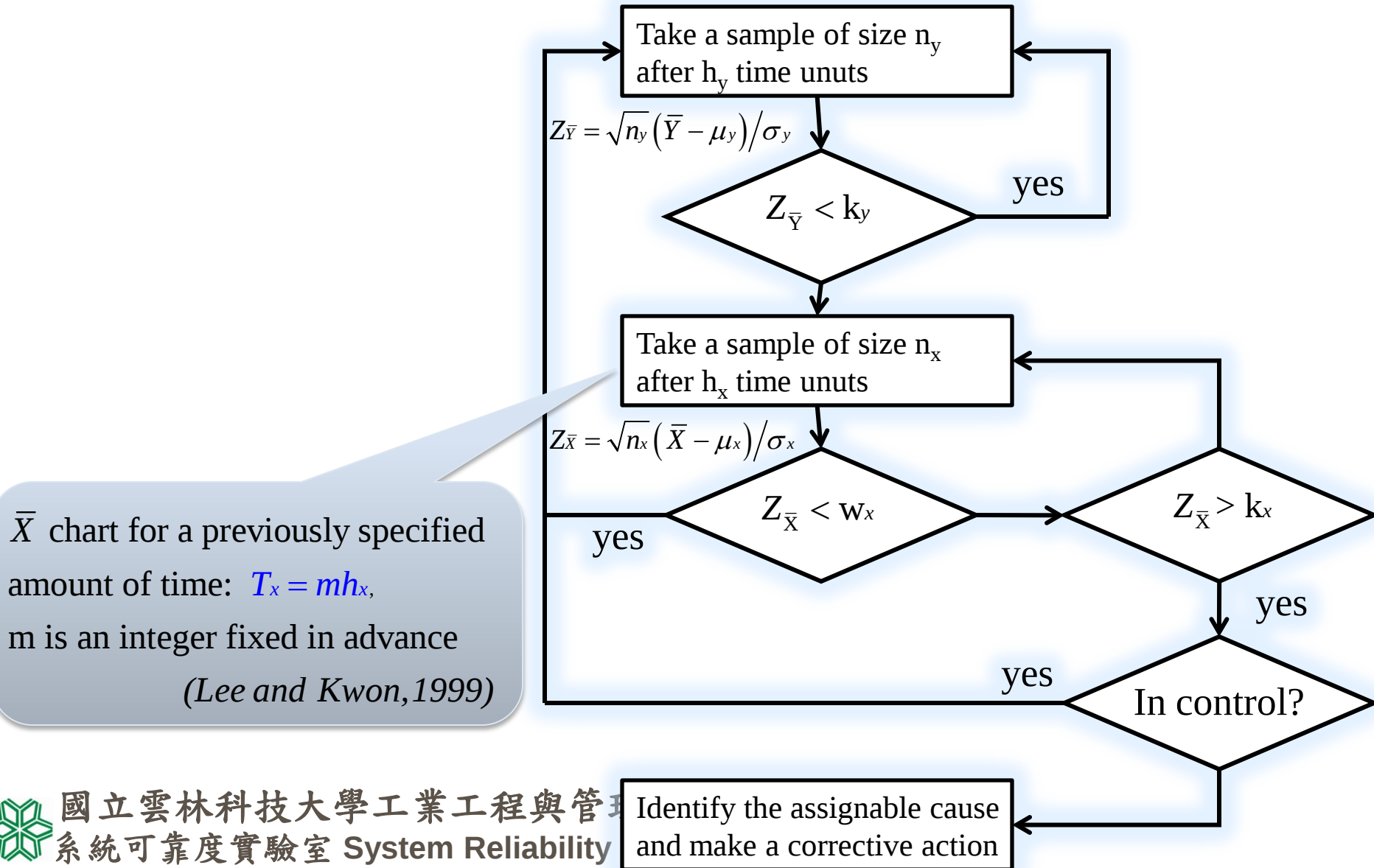
$$\text{Mean: } (\mu_x, \mu_y) = (\zeta, \beta_0 + \beta_1 \zeta)$$

$$\text{Covariance matrix: } \begin{pmatrix} \sigma_x^2 & \sigma_{xy} \\ \sigma_{xy} & \sigma_y^2 \end{pmatrix} = \begin{pmatrix} \sigma_\delta^2 + \sigma_\zeta^2 & \beta_1 \sigma_\zeta^2 \\ \beta_1 \sigma_\zeta^2 & \beta_1^2 \sigma_\zeta^2 + \sigma_\varepsilon^2 \end{pmatrix}$$

β_1 估計

$$\hat{\beta}_1 = \begin{cases} \left\{ (S_X^2 - \sigma_\delta^2)^{-1} S_{XY} \right\} & \text{if } S_Y^2 (S_X^2 - \sigma_\delta^2) - S_{XY}^2 > 0 \\ S_Y^2 / S_X^2 & \text{otherwise} \end{cases}$$

Description of the two-stage control chart (2/2)



Properties of the two-stage control chart (1/5)

製造程序因停止去找尋和修護時間可忽略

可歸屬原因在兩階段管制圖過渡期間，
僅只發生在其任一階段

因指數分配具有無記憶性(memoryless)
容許使用馬可夫鏈得兩階段管制圖之特性
(Costa and Rahim, 2004)

Properties of the two-stage control chart (2/5)

Table 1
The Markov chain one-step state transitions

i th sample				$(i + 1)$ th sample	
Chart in use	Process mean status ^a (on or off target)	Sample point position (region)	State of the Markov chain	Process mean status	State of the Markov chain
$\bar{Y}$	On	Central	1	On	1
$\bar{Y}$	On	Action	1	On	2
$\bar{Y}$	On	Central	1	Off	3
$\bar{Y}$	On	Action	1	Off	4
$\bar{X}$	On	Central	2	On	1
$\bar{X}$	On	Action	2	On	1
$\bar{X}$	On	Warning	2	On	2
$\bar{X}$	On	Central	2	Off	3
$\bar{X}$	On	Action	2	Off	3
$\bar{X}$	On	Warning	2	Off	4
$\bar{Y}$	Off	Central	3	Off	3
$\bar{Y}$	Off	Action	3	Off	4
$\bar{X}$					3
$\bar{X}$					4
$\bar{X}$					

^aOn target means

^bTrue alarm occurs

state 1: The process is in control and under $\bar{Y}$ chart surveillance

state 2: The process is in control and under $\bar{X}$ chart surveillance

state 3: The process is out of control and under $\bar{Y}$ chart surveillance

state 4: The process is out of control and under $\bar{X}$ chart surveillance

state 5: The absorbing state



Properties of the two-stage control chart (3/5)

The transition probability matrix $P =$

$$\begin{bmatrix} p_{11} & p_{12} & p_{13} & p_{14} & 0 \\ p_{21} & p_{22} & p_{23} & p_{24} & 0 \\ 0 & 0 & p_{33} & p_{34} & 0 \\ 0 & 0 & p_{43} & p_{44} & p_{45} \\ 0 & 0 & 0 & 0 & p_{55} \end{bmatrix}$$

$$p_{11} = \Pr[|Z| < k_y]e^{-\lambda h_y},$$

$$p_{12} = \Pr[|Z| > k_y]e^{-\lambda h_x},$$

$$p_{13} = \Pr[|Z| < k_y](1 - e^{-\lambda h_y}),$$

$$p_{14} = \Pr[|Z| > k_y](1 - e^{-\lambda h_x}),$$

$$p_{21} = \{1 - \Pr[w_x < |Z| < k_x]\}e^{-\lambda h_y},$$

$$p_{22} = \Pr[w_x < |Z| < k_x]e^{-\lambda h_x},$$

$$p_{23} = \{1 - \Pr[w_x < |Z| < k_x]\}(1 - e^{-\lambda h_y}),$$

$$p_{24} = \Pr[w_x < |Z| < k_x](1 - e^{-\lambda h_x}),$$

$$p_{33} = \Pr[|U_y| < k_y],$$

$$p_{34} = 1 - p_{33},$$

$$p_{43} = \Pr[|U_x| < w_x],$$

$$p_{44} = \Pr[w_x < |U_x| < k_x],$$

$$p_{45} = 1 - p_{43} - p_{44},$$

$$p_{55} = 1,$$

where $Z \sim N(0, 1)$, $U_x \sim N(c\sqrt{n_x}, 1)$, and $U_y \sim N(\beta_1 c\sqrt{n_y}, 1)$.



Properties of the two-stage control chart (4/5)

$$(I - Q)^{-1} = \begin{bmatrix} \frac{1 - p_{22}}{A} & \frac{p_{12}}{A} & \frac{C(1 - p_{44}) + Dp_{43}}{AB} & \frac{Cp_{34} + D(1 - p_{33})}{AB} \\ \frac{p_{21}}{A} & \frac{1 - p_{11}}{A} & \frac{E(1 - p_{44}) + Fp_{43}}{AB} & \frac{Ep_{34} + F(1 - p_{33})}{AB} \\ 0 & 0 & \frac{1 - p_{44}}{B} & \frac{p_{34}}{A} \\ 0 & 0 & \frac{p_{43}}{B} & \frac{1 - p_{33}}{B} \end{bmatrix},$$

where

$$A = (1 - p_{11})(1 - p_{22}) - p_{12}p_{21},$$

$$B = (1 - p_{44})(1 - p_{33}) - p_{34}p_{43},$$

$$C = p_{23}p_{12} + p_{13}(1 - p_{22}),$$

$$D = p_{24}p_{12} + p_{14}(1 - p_{22}),$$

$$E = p_{13}p_{21} + p_{23}(1 - p_{11})$$

and

$$F = p_{14}p_{21} + p_{24}(1 - p_{11}).$$

I : the identity matrix of order 4

Q : the transition probability matrix of order 4, where the elements associated with the absorbing state have been deleted

Properties of the two-stage control chart (5/5)

$$m_y = b' (I - Q)^{-1} c_1$$

$$m_x = b' (I - Q)^{-1} c_2$$

$$m_y = b' (I - Q)^{-1} c_3$$

$$m_x = b' (I - Q)^{-1} c_4$$

b' : the vector of starting probabilities, constructed under the assumption

that the process surveillance starts with the $\bar{Y}$ chart = $(e^{-\lambda h_y}; 0; 1 - e^{-\lambda h_y}; 0)$

E(FA): the average number of false alarms per cycle = $m_x \Pr[|Z| > k_x]$

AT: the average time from the start of production until the first signal after the process shift

$$= b' (I - Q)^{-1} h', \quad h' = (h_y; h_x; h_y; h_x)$$

The cost model (1/3)

The expected cycle time: $E(T)$

= the in-control period: $\frac{1}{\lambda}$

+ the out-of-control period: $AT - \frac{1}{\lambda} + b_3 n_x + b_3' n_y$

$\left(\begin{array}{l} \text{the expected time between the occurrence of an assignable cause} \\ \text{and the signal \& the time required to take and interpret the results} \end{array} \right)$

+ the period during which the process is stopped due to false alarms: $b_2 E(FA)$

+ the period during which the process is stopped for finding and eliminating an assignable: b_1

The cost model (2/3)

The expected net income per cycle: $E(I)$

= the income per hour while the process is in control times

the expected length of the in-control period: i_1 / λ

+ the income per hour while the process is out of control times

the expected length of the out-of-control period: $i_2 * \left(AT - \frac{1}{\lambda} + b_3 n_x + b'_3 n_y \right)$

– the cost of finding and eliminating an assignable cause: a_1

– the cost of investigating a false times the expected number of false alarms: $a_2 E(AF)$

– the expected sampling cost per cycle: $\left[(a_3 + a_4 n_x) * (m_x + m'_x) + (a'_3 + a'_4 n_y) * (m_y + m'_y) \right]$

The cost model (3/3)

The expected net income per unit time: $E(A) = E(I)/E(T)$

Subject to :

$$b_3 n_x \leq \eta h_x,$$

$$b'_3 n_y \leq \eta h_y,$$

$$0.01 \leq h_x, h_y \leq 20, 0.01 \leq k_x, k_y \leq 4.$$

Since the process is a [renewal reward process](#) (Ross, 1992). The restrictions are imposed on the design parameters to accommodate limitations of practical order.

Comparison of one-stage and two-stage designs (1/2)

Table 2
Cost and process parameters for test examples

Example	λ	c	i_1	i_2	a_1	a_2	a_3	a_4	b_1	b_2	b_3
2	0.01	1	150	50	350	500	5.0	1.0	3.05	4.05	0.05
4	0.01	2	150	50	135	500	0.5	0.1	4.00	41.00	0.05
6	0.05	1	50	-50	350	50	0.5	1.0	4.00	41.00	0.05
8	0.05	2	50	-50	135	50	5.0	0.1	3.05	4.05	0.05
10	0.01	1	150	50	260	50	5.0	0.1	4.00	5.00	0.50
12	0.01	2	150	50	45	50	0.5	1.0	3.05	40.05	0.50
14	0.05	1	50	-50	260	500	0.5	0.1	3.05	40.05	0.50
16	0.05	2	50	-50	45	500	5.0	1.0	4.00	5.00	0.50
18	0.01	1	50	-50	45	500	5.0	1.0	20.05	40.05	0.05
20	0.01	2	50	-50	260	500	0.5	0.1	21.00	5.00	0.05
22	0.05	1	150	50	45	50	0.5	1.0	21.00	5.00	0.05
24	0.05	2	150	50	260	50	5.0	0.1	20.05	40.05	0.05
26	0.01	1	50	-50	135	50	5.0	0.1	21.00	41.00	0.50
28	0.01	2	50	-50	350	50	0.5	1.0	20.05	4.05	0.50
30	0.05	1	150	50	135	500	0.5	0.1	20.05	4.05	0.50
32	0.05	2	150	50	350	500	5.0	1.0	21.00	41.00	0.50

(PHM hereafter from Panagos et al., 1985)

Comparison of one-stage and two-stage designs (2/2)

Table 3 (continued)

Example	β_1	n_x	n_y	h_x	h_y	k_x	k_y	w_x	$E(A)$
16	0.3	5	1	0.34	0.94	3.06	0.01	0.74	14.12
	0.6	5	1	0.34	0.94	3.06	0.01	0.74	14.13
	0.9	4	1	0.12	0.07	3.06	2.16	0.71	16.38
	0.3	2	3	1.19	1.26	2.68	0.01	1.02	23.99
	0.6	1	7	0.19	0.56	1.68	2.88	0.60	29.43
	0.9	1	5	0.19	0.61	0.01	3.50	0.01	31.74
		3 ^b		1.61		2.85			24.59
	0.3	2	1	1.43	1.07	2.63	0.01	0.96	23.19
	0.6	1	2	0.15	0.33	2.41	2.17	0.78	25.42
	0.9								28.20
	E(A) increases either as β_1 increases or as b_3' decreases								
	0.3	17	1	6.80	1.43	3.07	0.01	0.01	34.15
18	0.6	10	26	0.37	2.41	2.80	2.20	1.13	37.34
	0.9	1	30	0.09	2.62	0.01	3.73	0.01	38.42
		18 ^b		6.54		3.11			34.12
	0.3	17	1	6.69	1.43	3.08	0.01	0.01	34.13
	0.6	10	18	0.28	1.97	2.96	2.03	1.22	36.83
	0.9	8	12	0.20	1.67	2.72	2.45	0.94	37.83
20	0.3	7	2	1.60	0.12	3.83	0.01	0.01	37.56
	0.6	3	9	0.05	0.53	3.35	2.46	1.14	38.41
	0.9	1	9	0.03	0.59	0.01	4.00	0.01	38.54
		7 ^b		1.50		3.83			37.57
	0.3								34.15
	0.6								37.34
	0.9								38.42
	0.3	2	4	0.03	0.39	3.14	2.75	0.77	38.42
	0.6								34.15
	0.9								37.57
	The monitoring depends more on the $\bar{Y}$ chart when β_1 gets larger								
	0.3								34.15
	0.6								37.34
	0.9								38.42

Assume $\sigma_x = 1$, $\sigma_y = 1$, $a_3' = 0.1a_3$, $a_4' = 0.1a_4$

$b_3' = 0.2b_3$ or $b_3' = b_3$, $\beta_1 = 0.3, 0.6, 0.9$

Comparison of one-stage and two-stage designs (2/2)

Table 3 (continued)

Example	β_1	n_x	n_y	h_x	h_y	k_x	k_y	w_x	$E(A)$
The two-stage model always yields a higher $E(A)$ than does the PHM model as long as X and Y are moderately($\beta_1 = 0.6$) and highly correlated($\beta_1 = 0.9$)									
16	0.3	2	3	1.19	1.26	2.68	0.01	1.02	23.99
	0.6	1	7	0.19	0.56	1.68	2.88	0.60	29.43
	0.9	1	5	0.19	0.61	0.01	3.50	0.01	31.74
		3 ^b		1.61		2.85			24.59
	0.3	2	1	1.43	1.07	2.63	0.01	0.96	23.19
	0.6	1	2	0.15	0.33	2.41	2.17	0.78	25.42
18	0.9	1	2	0.15	0.37	2.06	2.66	0.71	28.20
	0.3	17	1	6.80	1.43	3.07	0.01	0.01	34.15
	0.6	10	26	0.37	2.41	2.80	2.20	1.13	37.34
	0.9	1	30	0.09	2.62	0.01	3.73	0.01	38.42
		18 ^b		6.54		3.11			34.12
	0.3	17	1	6.60	1.43	3.08	0.01	0.01	34.13
20	0.6	3	9	0.05	0.53	3.35	2.46	1.14	38.41
	0.9	1	9	0.03	0.59	0.01	4.00	0.01	38.54
		7 ^b		1.50		3.83			37.57
	0.3	6	1	1.59	0.10	3.71	0.01	0.01	37.54
	0.6	3	5	0.04	0.41	3.56	2.13	1.31	38.23
	0.9	2	4	0.03	0.39	3.14	2.75	0.77	38.42
As β_1 increases, n_x , h_x , k_x , decrease, and k_y increases									

Assume $\sigma_x = 1$, $\sigma_y = 1$, $a'_3 = 0.1a_3$, $a'_4 = 0.1a_4$

$b'_3 = 0.2b_3$ or $b'_3 = b_3$, $\beta_1 = 0.3, 0.6, 0.9$

Sensitivity analysis

Table 2
Cost and process parameters for test examples

Example	λ	c	t_1	t_2	a_1	a_2	a_3	a_4	b_1	b_2	b_3
2	0.01	1	150	50	350	500	5.0	1.0	3.05	4.05	0.05

Table 3
Optimum design for test examples^a

Example	β_1	n_x	n_y	h_x	h_y	k_x	k_y	w_x	$E(A)$
2	0.3	15	1	6.20	1.43	2.86	0.01	1.13	134.21
	0.6	9	27	0.25	2.45	2.65	2.2	1.02	137.84
	0.9	1	28	0.09	2.55	0.01	3.56	0.01	138.98
		17 ^b		1.54		4.31			134.11

Table 4
The economic penalty associated to the estimation error of λ , c ,
and β_1

		$E^*(A)$	$E^+(A)$	Penalty (%) $\rightarrow 1 - E^+(A)/E^*(A)$
$\lambda_{\text{real}} = 0.01$	$\lambda_{\text{estimated}}$			
	0.002	146.63	146.12	0.35
	0.005	143.05	142.91	0.10
	0.02	128.53	128.37	0.12
	0.05	106.00	105.27	0.69

Conclusions

- 當管制圖應用於製程上，相較於合理性替代變數而言，其運用績效變數去量測為昂貴的，故對監控製程較經濟手法為同時使用其兩者。
- 比較兩階段模式與PHM's一階段模式之數值案例，從期望淨收益角度來看，可確認兩階段對於一階段而言較佳。